

Training and Evaluation Outline Report

Task Number: 71-8-4150

Task Title: Provide Contracting Support (Battalion - Corps)

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADP 3-0	Unified Land Operations	Yes	No
	ADRP 4-0	SUSTAINMENT	Yes	Yes
	FM 3-100.21	(Superseded) Contractors on the Battlefield	Yes	Yes
	FM 5-0	(Superseded 17 May 2012 by ADP 5-0) THE OPERATIONS PROCESS	Yes	No
	FM 6-0	(Superseded by ADP 6-0 17 May 2012) MISSION COMMAND	Yes	No

Condition: The command has received an operations plan, or warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on providing contracting support. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. This task can be performed in hours of daylight or limited visibility in various environment conditions. The unit has received guidance on the rules of engagement. Some iterations of this task should be performed in MOPP.

Standard: The staff coordinates (vertically and horizontally) contracting support. Collaboration results in a contracting support annex integrated into the Military Decision-Making Process; plan includes support to the following contractors; theater support, external support and systems. The contractor support annex supports operations in accordance with the commander's intent. Annexes are disseminated as part of the operations plan or order to higher, adjacent, subordinate and supporting units.

Note: Task steps and performance measures may not apply to every unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated units' higher headquarters to determine the task steps and performance measures that may be omitted.

Special Equipment: None

Safety Level: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: None

Notes: None

TASK STEPS

1. Upon receipt of a Warning Order, the sustainment section begins mission analysis to determine extent of contracted support by:

- a. Gathering system contracts to begin estimates of system contractors requiring support.
- b. Obtaining from higher order theater support contractors operating in support of the unit.
- c. Obtaining from higher order external support contractors operating in the Area of Operation (AO).

2. During mission analysis, the sustainment section:

- a. Conducts detailed analysis of higher headquarters order with respect to contractor support which includes:

- (1) Identifying available support assets.
- (2) Identifying implied and specified support tasks.
- (3) Identifying support shortages.

- b. Considers the relationship between specified, implied tasks and available assets to:

- (1) Determine if sufficient support assets are available to perform specific and implied tasks.
- (2) Determine if additional support needed will be contracted.

c. Coordinates with the Civil-Military Operations (CMO) and Staff Judge Advocate (SJA) section to determine contracting support constraints and prohibitive actions by:

(1) Determining constraints that may impact mission success and analyzes actions to accomplish task through nonmilitary support such as contracting.

(2) Identifying actions that prohibit the use of organic assets and makes recommendation for nonmilitary support such as contracting.

(3) Determining legality and social requirements of Host Nation (HN) contracting and contracting laws.

(4) Projecting contracting support costs with the resource management section.

Note: Note: Risk assessment has a direct bearing on contractor support as it relates to whether or not to use contractors or, if contractors are used, to what extent protection warfighting functions are needed to safeguard contractor operations and personnel from hazards.

d. Coordinates with the staff to conduct a risk assessment to identify the tactical risks for contractors operating in the AO.

e. Determines In Coordination With (ICW) the SJA section legal or regulatory risks to contractor support as it may impact the mission.

f. Determines all contractor personnel/equipment supporting operations and provides personnel/equipment support as required by higher headquarters orders.

3. During Course of Action (COA) development, the sustainment section:

- a. Participates in COA development to:

(1) Identifies suitable contractor support options.

(2) Identifies feasibility of contractor support.

(3) Identifies acceptability of contractor support to include timeliness, cost, payment, efficiency and contribution to mission success.

b. Includes the contracting support annex to the logistics running estimate for the operations plans and orders.

4. During COA analysis and comparison, the Sustainment section provides an assessment and recommends the most supportable COA from a logistics perspective.

a. The sustainment leader involvement in this step of the Military Decision-Making Process (MDMP) focuses on decisions regarding the use of contractor support incorporated into the operational plan by:

(1) Determining in coordination with the Resource Management section, funding requirements and responsibilities.

(2) Recommending deployment/redeployment requirements of contractor personnel and equipment.

(3) Determining contractor operational and life support requirements.

(4) Recommending contractor protection warfighting functions.

(5) Recommending contractor location in the AO.

(6) Recommending quality control procedures and reporting.

b. The sustainment leader and resource management section recommend appointment of the Contracting Officer Representative (COR).

5. Upon COA selection and receipt of additional guidance, the sustainment section coordinates with the staff for:

a. Funding requirements and responsibilities.

b. Deployment/redeployment requirements of contractor personnel and equipment.

c. Contractor operational, force warfighting function, and life support requirements.

d. Contractor location on the battlefield.

e. Quality control procedures and reporting.

(1) Coordinate the identification of COR requirements with the appropriate contacting support agencies and supported unit.

(2) Coordinate with supported units to ensure that they meet identified COR requirements.

(3) Monitor COR support and confirm CORs are replaced as required.

6. The sustainment section assigns the contracting officer representative (COR).

a. Submit contracting support plan paragraph/annex with all accompanying matrices/graphics to the Plans and Maneuver sections for inclusion in the operations plans and orders.

b. Coordinate with all relevant primary and special staff officers to ensure that contractor integration plan information is addressed in the operations plans and orders, either in existing functional staff related annexes/appendices or as a separate annex.

7. During orders production, the sustainment planner:

a. Prepares the contractor support paragraph/annex to the operations plans and orders.

b. Submits the contractor support paragraph/annex with all accompanying matrices/graphics to the plans and maneuver sections for inclusion in the operations plans and orders.

8. Upon publication of operations plans or order continues to coordinate, update and refine support/logistics running estimates.

9. The sustainment section assesses contractor support during operations and makes adjustments/changes to the contractor support annex as necessary.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. Upon receipt of a warning order, the sustainment section applied the principle and procedures of mission analysis to determine the requirements of contracted support.			
a. Gathered system contracts to begin estimates of system contractors requiring support.			
b. Obtained from higher order theater support contractors operating in support of the unit.			
c. Obtained from higher order external support contractors operating in the Area of Operation (AO).			
2. During mission analysis, the sustainment section conducted detailed analysis of higher headquarters order with respect of contractor support.			
a. Conducted detailed analysis of higher headquarters order with respect to contractor support.			
(1) Identified available support assets.			
(2) Identified implied and specified support tasks.			
(3) Identified support shortages.			
b. Considered the relationship between specified, implied tasks and available assets to determine if sufficient support assets were available to perform specific and implied tasks and determined if additional support needed will be contracted.			
c. Coordinated with the Civil-Military Operations (CMO) and Staff Judge Advocate (SJA) section to determine contracting support constraints and prohibitive actions by:			
(1) Determined constraints that may impact mission success and analyzes actions to accomplish task through nonmilitary support such as contracting.			
(2) Identified actions that prohibit the use of organic assets and makes recommendation for nonmilitary support such as contracting.			
(3) Determined legality and social requirements of Host Nation (HN) contracting and contracting laws.			
(4) Projected contracting support costs with the resource management section.			
d. Coordinated with the staff to conduct a risk assessment to identify the tactical risks for contractors operating in the AO.			
e. Coordinated with the staff to conduct a risk assessment to identify the tactical risks for contractors operating in the AO.			
f. Determined all contractor personnel/equipment supporting operations and provides personnel/equipment support as required by higher headquarters orders.			
3. During course of action development, the sustainment section:			
a. Participated in COA development.			
(1) Identified suitable contractor support options.			
(2) Identified feasibility of contractor support.			
(3) Identified acceptability of contractor support to include timeliness, cost, payment, efficiency and contribution to mission success.			
b. Included the contracting support annex to the logistics running estimate for the operations plans and orders.			
4. During course of action analysis and comparison, the sustainment section provided an assessment and recommended the most supportable course of action from a logistics perspective.			
a. The sustainment leader involvement in this step of the Military Decision-Making Process (MDMP) focused on decisions regarding the use of contractor support incorporated into the operational plan by:			
(1) Determined in coordination with the Resource Management section, funding requirements and responsibilities.			
(2) Recommended deployment/redeployment requirements of contractor personnel and equipment.			
(3) Determined contractor operational and life support requirements.			

(4) Recommended contractor protection warfighting functions.			
(5) Recommended contractor location in the AO.			
(6) Recommended quality control procedures and reporting.			
b. The sustainment leader and resource management section recommend appointment of the Contracting Officer Representative (COR).			
5. Upon course of action selection and receipt of additional guidance, the sustainment section coordinated with the staff.			
a. Funding requirements and responsibilities.			
b. Deployment/redeployment requirements of contractor personnel and equipment.			
c. Contractor operational, force warfighting function, and life support requirements.			
d. Contractor location on the battlefield.			
e. Quality control procedures and reporting.			
(1) Coordinated the identification of COR requirements with the appropriate contacting support agencies and supported unit.			
(2) Coordinated with supported units to ensure that they met identified COR requirements.			
(3) Monitored COR support and confirm CORs are replaced as required.			
6. The sustainment section assigned the contracting officer representative.			
a. Submitted contracting support plan paragraph/annex with all accompanying matrices/graphics to the Plans and Maneuver sections for inclusion in the operations plans and orders.			
b. Coordinated with all relevant primary and special staff officers to ensure that contractor integration plan information was addressed in the operations plans and orders, either in existing functional staff related annexes/appendices or as a separate annex.			
7. During orders production, the sustainment planner:			
a. Prepared the contractor support paragraph/annex to the operations plans and orders.			
b. Submitted the contractor support paragraph/annex with all accompanying matrices/graphics to the plans and maneuver sections for inclusion in the operations plans and orders.			
8. Upon publication of operation plan or order the sustainment section coordinated, updated and refined support/logistics running estimates.			
9. The sustainment section assessed contractor support during operations and made adjustments/changes to the contractor support annex as necessary.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP: Sometimes

MOPP Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-5111	Conduct the Military Decision Making Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5113	Develop Commander's Critical Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5120	Prepare for Tactical Operations (Battalion - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	55-5-0003	Manage Contracted Labor to Discharge and Load Breakbulk Cargo	55 - Transportation (Collective)	Approved
	55-5-0014	Monitor Contracting Services	55 - Transportation (Collective)	Approved
	55-9-4866	Prepare Redeployment Movement Plan/Order (Battalion-Echelons Above Corps)	55 - Transportation (Collective)	Approved
	63-6-4032	Coordinate Host Nation Support	63 - Multifunctional Logistics (Collective)	Approved
	63-6-4876	Coordinate Sustainment Procurement and Contracting Support	63 - Multifunctional Logistics (Collective)	Approved
	63-7-2303	Manage Host Nation Support	63 - Multifunctional Logistics (Collective)	Approved
	63-7-2421	Coordinate Contracting Support	63 - Multifunctional Logistics (Collective)	Approved
	63-7-2913	Coordinate Redeployment Contracting Support Activities	63 - Multifunctional Logistics (Collective)	Approved
	63-7-2933	Manage Deployment Contracting Support Activities	63 - Multifunctional Logistics (Collective)	Approved
	63-9-2422	Coordinate Indigenous Labor (Brigade-Echelons Above Corps)	63 - Multifunctional Logistics (Collective)	Approved
	71-8-5410	Provide Interface or Liaison Among Military and Civilian Organizations (Battalion-Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7416	Coordinate Civil Support (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-9-4660	Manage Contract Personnel (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	113-405-4011	Prepare Statement of Work for Contract Services	113 - Signal (Individual)	Approved
	551-882-3020	Manage the Use of Battle Command Sustainment Support System (BCS3) While Deploying	551 - Transportation (Individual)	Approved

Supporting Drill Task(s): None

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Materiel Items (NSN)

Step ID	NSN	LIN	Title	Qty
No equipment specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .